

Historical 35th FTS flies quietly into sunset

by Bill Tynan
Chief, public affairs

The 35th Flying Training Squadron passed quietly into history during an inactivation ceremony Wednesday in the Reese Club Ballroom.

The event was witnessed by the few remaining members of the squadron still at Reese, former squadron commanders, members from the civilian community including some of the Friends of Reese, and other Reese personnel.

Col. Bruce Burda, 64th Operations Group commander, presided at the ceremony as Lt. Col. Jerry Free, 35th FTS

commander, relinquished command of the squadron and the squadron's guidon was cased on stage and later placed in a shadowbox.

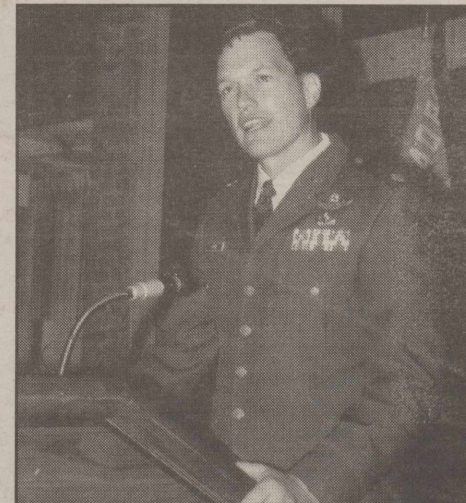
The shadowbox will be shipped to the U. S. Air Force Museum at Wright-Patterson Air Force Base, Ohio, where it will become part of the Air Force's historical archives.

Col. Buster Ellis, who commanded the 35th FTS from June 1988 to June 1990 was the featured speaker. Ellis commands the 71st Flying Training Wing at Vance AFB, Okla., now. He stated that the legacy of the 35th FTS was not the buildings, nor the workhorse T-37 "Tweet" trainer that the squadron's instructors and students

flew in daily, but the people who manned the squadron since its activation at Reese in October 1972.

Ellis sounded a little melancholy as he credited the squadron's great personnel with graduating 12,000 "first class aviators for the world's air forces." Ultimately, graduates of the 35th FTS were among the pilots who helped bring the Cold War to an end, Ellis stated. The squadron's demise is a tribute to their success. He also praised the great support squadron personnel received from their honorary squadron commander, Fred Underwood, and the citizens of Lubbock.

Cmdr. J.B. Hollyer, former 35th FTS
(See 35th FTS on Page 3)



Free addresses the crowd at the 35th FTS inactivation ceremony Wednesday.

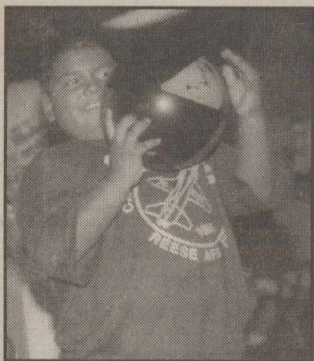
Mike Parrish

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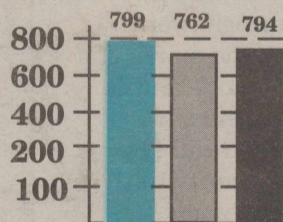
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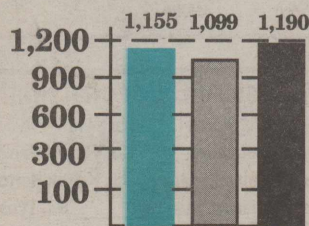


Mission

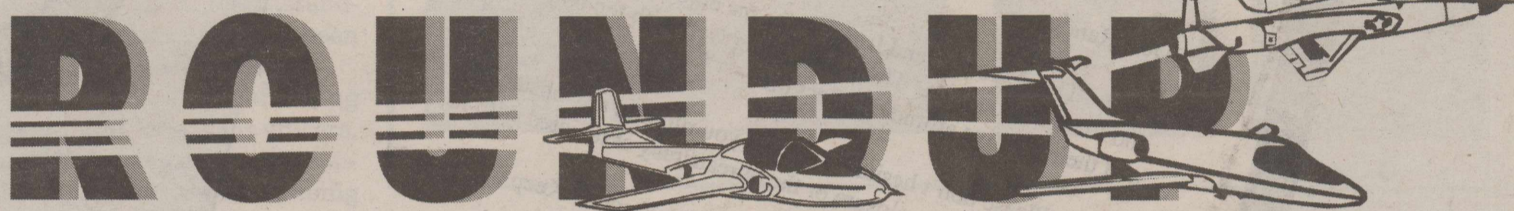
T-38 sorties



T-1A flying hours



Required for July Required as of Tuesday Flown as of Tuesday



"Air Force people building the world's most respected air and space force ... global power and reach for America"

Vol. 48, No. 30

August 2, 1996

Reese AFB, Texas



Mike Parrish

Right, Col. Kodak Horton, 64th Flying Training Wing vice commander, congratulates Reese's new staff sergeant selectees. Twelve senior airmen were selected for staff sergeant here Wednesday. They are: from left, Senior Airmen Christine Zimmerman, Arnold

Washington, James Dempsey, Robert Jackson, Roosevelt Sanchez, Keith Anderson, Will Hightower, Michael Krukiel, Brian Elliott and Dwight Ruhlen. Not pictured is Timothy Hauk. A complete list of the staff sergeant selectees appears below.

Twelve Reese airmen selected for staff sergeant

Twelve Reese senior airmen have been selected for promotion to staff sergeant.

The list of selectees was announced Wednesday. Overall, the Air Force tabbed 9,541 out of a field of 57,523, for a selection rate of 16.59 percent.

The Air Education and

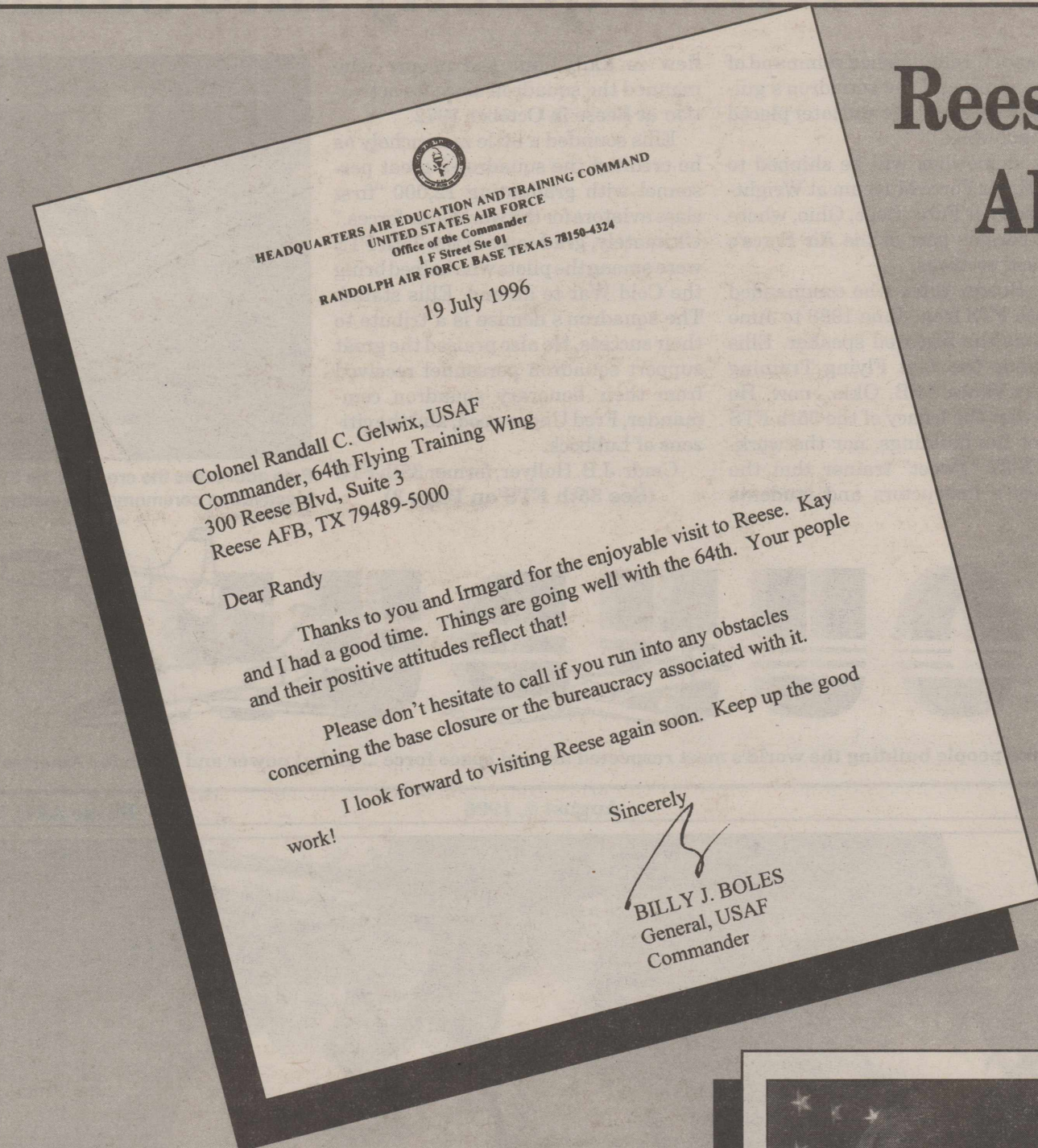
Training Command selection rate was 16.28 percent, 951 selected out of 5,840. Reese's selection rate was 10.81 percent.

Reese selectees include: Senior Airmen Keith Anderson, 64th Contracting Squadron; James Dempsey, 64th Com-

munications Squadron; Brian Elliott, 64th Medical Support Squadron; Timothy Hauk, 64th Civil Engineer Squadron; Will Hightower, 64th Services Squadron; Robert Jackson, 64th CES; Michael Krukiel, 64th Operations Support Squadron; Alvin Nickson, 64th

Aerospace Medicine Squadron; Paul Phillips, 64th CES; Dwight Ruhlen, 64th Security Police Squadron; Roosevelt Sanchez, 64th Comptroller Flight; Arnold Washington, 64th SPS; and Christine Zimmerman, 64th Medical Operations Squadron.

Reese impresses AETC visitors



HEADQUARTERS AIR EDUCATION AND TRAINING COMMAND
 UNITED STATES AIR FORCE
 Office of the Commander
 1 F Street Ste 01
 RANDOLPH AIR FORCE BASE TEXAS 78150-4324
 19 July 1996

Colonel Randall C. Gelwix, USAF
 Commander, 64th Flying Training Wing
 300 Reese Blvd, Suite 3
 Reese AFB, TX 79489-5000

Dear Randy

Thanks to you and Irmgard for the enjoyable visit to Reese. Kay and I had a good time. Things are going well with the 64th. Your people and their positive attitudes reflect that!

Please don't hesitate to call if you run into any obstacles concerning the base closure or the bureaucracy associated with it.

I look forward to visiting Reese again soon. Keep up the good work!

Sincerely

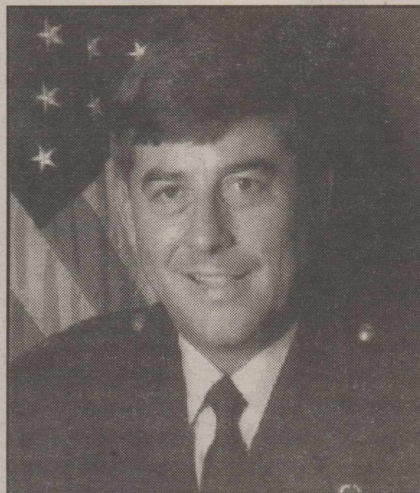
Billy J. Boles
 BILLY J. BOLES
 General, USAF
 Commander

Dear Colonel Gelwix *Randy*

Thanks to you and Team Reese for the hospitality I was shown during my recent visit/orientation. I am very impressed with your team—their professionalism and enthusiasm were "world class."

It's always good to get feedback from the field and to find out what our customers need. I know this excellent working relationship will continue until Reese closes. Thanks again for a great visit.

Michael J. Duffee
 MICHAEL J. DUFFEE
 Colonel, USAF
 Director of Personnel



Gelwix

we're finished in the air. But, the long lead time elements of base closure and local reuse are also happening simultaneously. I'm confident that Gen. Boles sensed this focus during his visit. Again, thanks for the super effort.

by Col. Randy Gelwix
 64th FTW commander

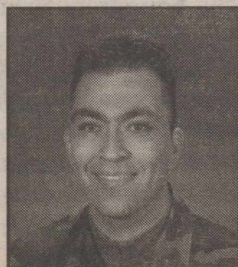
Thanks to each and every one of you for making Gen. and Mrs. Boles and Col. Duffee's (AETC/DP) visit to Reese Air Force Base a resounding success.

Your dedication, pride and enthusiasm were obvious . . . the marks of a truly professional outfit.

A safe and effective flying mission will always be our top priority until

ROUNDUP
 Printed
 for people like ...

2nd Lt. Tony Mena
 64th Flying Training Wing



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Bldg. 11, 3843 or 3410

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Mike Parrish

Boles addresses troops

AETC commander says to keep a positive image through drawdown

by Tech. Sgt. David Brown
NCOIC, public affairs

Gen. Billy Boles, commander Air Education and Training Command, addressed a packed audience at the Simler Theater July 18. He also participated in the presentation of the April-June enlisted quarterly awards for Reese Air Force Base.

The general was at Reese about a year ago when the announcement of base closure was made. "You were going full speed ahead," he stated. "And 10 or 11 months later you are still going full speed."

He felt that quality had not diminished. To him that is important because the last person helped by any service organization is as important as the person assisted before the closure announcement. "So I challenge you to keep doing that and keep doing it in the same outstanding manner," he said.

Earlier in the day, the general and Col. Randy Gelwix, 64th Flying Training Wing commander had attended a Lubbock-Reese Redevelopment Committee meeting in downtown Lubbock. The general addressed the committee and he presented the same three goals determined a year

ago.

"I told them that, as the Reese-Lubbock situation evolved, we started off with three goals," he said. Those three goals included continuing to perform the mission, taking care of the people doing the mission, and making sure the conversion of Reese to the city of Lubbock flowed smoothly.

The general indicated the first goal was being met. Reese continues to turn out outstanding aviators and there has been no decline in that mission.

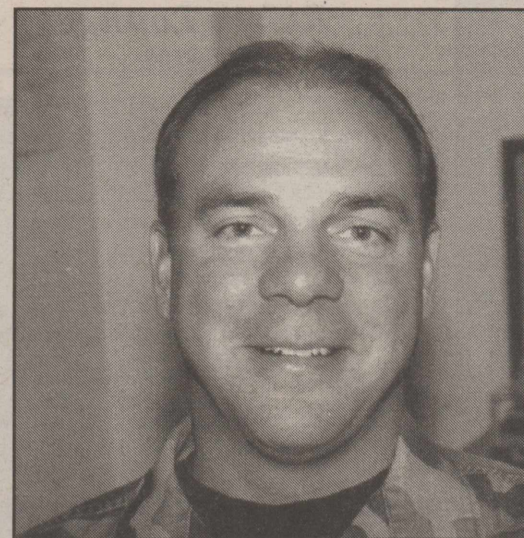
The second goal of taking care of the people, the officers, enlisted and civilian personnel doing the mission is being met by the command as well.

Talking about the assignment team that was just here at Reese, General Boles felt excellent assignments were handed out for the 50-plus personnel. Even though everyone did not get exactly what they wanted, they all had a say in the process and had a choice of assignments.

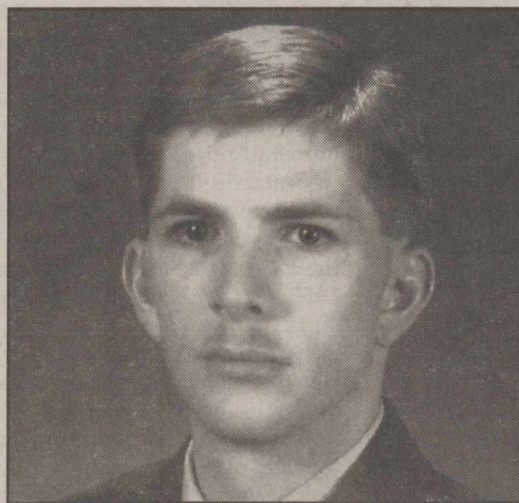
"We do not have much control over the availability of assignments, but it's good to know everyone had a choice," he continued. "There was no one from San Antonio issuing an edict that stated 'O.K., it's your turn, you're going here.' We did it right and we will

Commander's award recipients

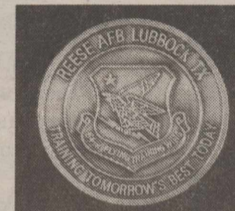
Two Reese members received 64th FTW Commander's Award Coins during the enlisted call July 18. They are: Tech. Sgt. Ken Barclay and Senior Airman Dwight Ruhlen.



Barclay



Ruhlen



keep doing it right."

Moving to the civilian assignment process, General Boles felt the process was considerably more difficult. He stated there was less flexibility because some employees wanted to move and others did not want to leave the Lubbock area.

He hopes when Oct. 1, 1997, arrives, people are able to say "someone listened, and somebody cared." He wants Reese personnel to continue achieving the first goal of accomplishing the mission with pride and integrity; then the command will achieve the second goal with the same intensity and

pride.

Moving to the third goal of conversion of Reese, the general stated that the process is a partnership and needs to be accomplished as painlessly and meaningfully as possible. "That way we can minimize the adverse economic impact on the city of Lubbock," he said. "And that is going to take some reciprocity in various areas.... We are not going to disrupt fifty-plus years of cooperation with the city of Lubbock over minor disagreements.

"Reese has had a superb mission and done great work for many years now. In the

best of all worlds, we would love to continue flying and operating here. It was not to be. It was not our decision but we are here to implement it. We must make sure that we cooperate and do the best we can with the city of Lubbock meeting the third goal while carrying out the first two goals."

The general insisted that Reese personnel maintain the same positive image and pride when the last person out turns off the light switch. This is very important because we here at Reese will continue to represent the United States Air Force in the eyes of the people on the South Plains.



Burda, left, and Free case the 35th FTS flag during the ceremony at the Reese Club.

35th FTS

(continued from Page 1)

commander, also attended. Hollyer brought the Joint Service Specialized Undergraduate Pilot Training program to Reese during his time here. He became the first Navy aviator to command an Air Force flying unit when he took command in October 1995. He now is commanding the 8th FTS at Vance AFB, the Air Force's second JSUPT squadron.

Free will transfer to Vance AFB soon and is expected to take command of the 8th FTS in October.

Decorations for the 35th FTS include the Distinguished Unit Citation, China, Burma, India Theater; Presidential Unit Citation, Southeast Asia; and seven Outstanding Unit Awards.



Ellis reflects on his memories of commanding the 35th FTS.

Mike Parrish

Around Reese

Ruby's Lounge (885-3156)

Today: Social hour begins at 4:30 p.m. with hors d'oeuvres and beverage specials. Shuffleboard tournament with prizes at 7 p.m. Variety Disc Jockey begins at 9 p.m.

Saturday: Lounge opens at noon.

Sunday: Lounge opens at noon.

Monday: Lounge opens at 3 p.m.

Tuesday: Lounge opens at 3 p.m.

Wednesday: Lounge opens at 3 p.m. Taco night from 5 to 7:30 p.m. Free for members.

Thursday: Lounge opens at 3 p.m. with 30 minute beverage special.

Reese Chapel (885-3237)

Catholic services: Mass -- Monday, Wednesday and Friday at 11:30 a.m., Saturday at 5 p.m. and Sunday at 9:45 a.m. Confessions -- Saturday from 4:15 to 4:45 p.m. and weekdays by appointment. Religious education -- 11 a.m.

Protestant services: Sunday worship 11:15 a.m. Sunday school -- 9:45 a.m.

Bible Study: Wednesday at noon is a great time at the chapel! A light lunch is provided, then Bible Study is served up with wit, enlightenment and the joy of fellowship. Chaplain Janner is the instructor.

For information on other worship opportunities in the local community call 3237.

Library (885-3344)

Last matinee movies of summer air Tuesday and Thursday! Family video matinees in the conference room at 2 p.m. "Little Nemo" is featured Tuesday and "Tall Tales" plays Thursday.

Story Time returns Saturdays this fall.

Carol's Video Picks-'O-the-Week: Family entertainment -- "Dunston Checks In;" Adult -- "Red Heat;" Children -- "Many Adventures of Winnie the Pooh."

Audio series: "How to Sharpen your Management Skills," a six-part set, is available.

Hours of Operation: Monday through Thursday from 11 a.m. to 6:30 p.m., Saturday from 10 a.m. to 2 p.m., and Sunday from 12 to 5 p.m. The library is closed on Fridays and holidays.

Auto Skills Center (885-3142)

Hours of Operation: Tuesday through Friday from 11 a.m. to 6 p.m., Thursday from 12 to 8 p.m. and Saturday from 9 a.m. to 4 p.m. The center is closed on Sunday, Monday and holidays. The center is open goal days from 9 a.m. to 4 p.m.

August: Free safety inspections offered. The center is a self-service program.

Simler Theater (885-4888)

NOW SHOWING

Friday: "Barb Wire," (R) 7:30 p.m. The owner of Steel Harbor, the only neutral city in America ravaged by a second civil war, finds herself on a mission that could bring peace to the war-torn country (starring Pamela Anderson and Jack Noseworthy).

Saturday: "Mulholland Falls," (R) 7:30 p.m. A powerful and action-packed story of four tough cops who formed an elite unit of the Los Angeles Police Department in the 1950's (Nick Nolte and Melanie Griffith star).

Sunday: "Eddie," (PG-13) 6:30 p.m. When a promotion-minded eccentric takes over a losing NBA franchise, he finds the first thing he needs is a new coach. Being in the right place at the right time lands Whoopi Goldberg on the job. Keeping it is another matter as the team is less than enthusiastic about her appointment.

Ticket price for adults is \$1.50 and \$1.25 for children under 12 years old.

All movies begin promptly as scheduled.

Caprock Cafe

(6027 - voice / 6028 - menu)

Today: Lunch — Veal Cube Parmesan, Salmon Cakes, Fried Chicken. Dinner— Teriyaki Chicken, Spicy Baked Chicken, Meatloaf.

Saturday: Lunch — Spaghetti w/ Meatsauce, Baked Ham, Lemon Based Sole. Dinner — Fried Shrimp, Roast Pork Loin, Tamale Pie.

Sunday: Lunch — Roast Ham, Baked Fish Portions, Szechwan Beef. Dinner — Stuffed Cabbage Rolls, Jaegerschnitzel, Lemon Baked Fish.

Monday: Lunch — Swiss Steak w/ Tomato Sauce, Salmon Cakes, Chinese Five Spice Chicken. Dinner— Stuffed Green Peppers, Roast Pork Loin, Chicken Enchiladas.

Tuesday: Lunch — BBQ Beef Cubes, Mustard Dill Baked Fish, Southern Fried Chicken. Dinner— Pepper Steak, Beef Ravioli, Oriental Chicken Stir Fry.

Wednesday: Lunch — Country Style Steak, Baked Ham, Macaroni & Tomato, Cajun Baked Fish. Dinner — Spinach Lasagna, Cantonese Spareribs, Simmered Corned Beef.

Thursday: Lunch — Yankee Pot Roast, Grilled Bratwurst, Onion-Lemon Fish. Dinner — Stuffed Flounder Creole, Salisbury Steak, Mexican Baked Chicken.

* Menu subject to change.

Skills Development Center (885-3787)

Framed photos and prints are available. **Custom framing/color prints** by John Ficklin (T-1A, T-37B, T-38A) also available. Reese souvenir T-shirts available in various designs.

Reese Club (885-3466)

Today: Short Order Line from 11 a.m. to 1 p.m. Smokin' Hole opens at 4 p.m. Social hour at 5 p.m. with free hors d'oeuvres and beverage specials.

Saturday: Closed

Sunday: Closed

Monday: Short Order Line from 11 a.m. to 1 p.m.

Tuesday: Texas BBQ Buffet from 11 a.m. to 1 p.m. Cost is \$3.95. TROA dinner at 6:30 p.m.

Wednesday: Short Order Line from 11 a.m. to 1 p.m. Smokin' Hole opens at 4:30 p.m. Taco Night from 4:30 to 7:30 p.m. Cost is \$2 for members and \$5 for nonmembers. Thirty-minute drink special.

Thursday: Chicken Fried Steak from 11 a.m. to 1 p.m. Cost is \$3.95. Smokin' Hole opens at 4:30 p.m. Thursday evening Mongolian barbecue from 5:30 to 8 p.m. OWC Social Group at 6:30 p.m.

Reese Club Delivery: Monday through Friday from 11 a.m. to 1 p.m. Eat in or carry out. Call 3466 for lunch delivery service until 1 p.m. No evening delivery available.

Youth Center (885-3820)

Today: Movie with snack from 5 to 7 p.m.

Monday: Three-on-three basketball for ages 10 to 18 from 5 to 8 p.m.

Wednesday: Arts & Crafts from 5 to 6 p.m.

Thursday: Cooking from 5 to 6 p.m.

Child Development Center (885-3541)

Friday: Splash Day (weather permitting) for toddlers from 2 to 2:30 p.m., age two from 2:30 to 3 p.m. and ages three to five from 3 to 3:30 p.m.

Wednesday through Aug. 21: Base fitness center field trip from 9:30 to 10 a.m.

Aug. 9: Give parents a break respite care program from 9:30 a.m. to 1 p.m. Reservations are due by Wednesday.

Bowling Center Crock Pot Specials (885-6555)

Today: Beef Stew over Rice, Small Salad and Cornbread Muffins. Cost is \$3.25.

Monday: Hot Roast Beef Sandwich and Small Salad. Cost is \$3.60.

Tuesday: Escalloped Chicken and Noodles, Small Salad and Rolls. Cost is \$3.10.

Wednesday: Fried Rice, Lumpia, Pancit and Oriental Wings. Cost is \$3.

Thursday: Beef Fajitas, Refried Beans, Pico de gallo, Guacamole and Sour Cream. Cost is \$3.75.

Equipment Rental (885-3141)

Equipment rental: The center has reduced rental fees for the summer on a variety of equipment just right for the season.

News notes

Reese Top Dollar team returns

Seven Reese comptroller and contracting personnel competed at the annual Top Dollar exercise July 22-26 at Little Rock AFB, Ark.

In the Air Education and Training Command-level competition, the team received honorable mention for the highest information security test scores. Out of seven categories, Reese placed in the top five bases, five times, finishing fourth overall.

Team members from the comptroller flight were Master Sgt. Tony McCurdy, Staff Sgt. Katenna Edwards, Staff Sgt. Joe Schmitt, Senior Airman Duane Hurd and Senior Airman Joseph Rosal. Contracting squadron members included Tech. Sgt. Susan Richardson and Senior Airman Keith Anderson.

Town meeting scheduled at Reese Club

Col. Ed De Iulio, 64th Support Group commander, is holding a town meeting Aug. 14 at 6 p.m. at the Reese Club. The entire Reese community is invited and encouraged to attend.

Jr. Smooth Move eases moving stress

Jr. Smooth Move, a class designed for children ages 6-12 to ease the stress of moving, is Aug. 9 from 10 to 11 a.m. at the youth center. Refreshments and prizes for all who attend. Call 3305 to sign up.

Back-to-school fashion show on tap

The Reese Exchange is holding a back-to-school fashion show Aug. 10 at 11:30 a.m. Military identification card holders and Reese personnel are welcome to participate. Sign up at the exchange office. Clothing needs to be selected Thursday or Aug. 9.

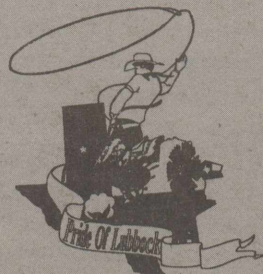
Learn how to manage stress

The Reese Options Career Center offers "Staying on Top When your World Turns Upside Down -- Turn Your Stress into Strength" brown bag lunch seminar Aug. 13 from 12 to 1 p.m. in the family support flight classroom. Call 3305 to sign up.

CDC taking preschool registrations

Registration for the child development center pre-

Caught in the lasso



Name: Elva Whitehead

Organization: 64th Medical Group health benefits office

Job description: contracting officer/technical representative who advises beneficiaries with TRICARE/CHAMPUS program

Hometown: Troupsburg, N.Y.

Family: Two children, Tina of Lubbock, Texas, and Johnathan of Aurora, Colo.

Hobbies: Tends Reese hospital gardens, dancing, reading and outdoors

Words of wisdom: "A teaspoon of honey is worth more than a gallon of vinegar!"

Favorite actors: Gene Barry, Katharine Hepburn

Favorite music group: The Bee Gees



Cadet Joanna Van Barren

school program continues through Aug. 23. The program begins Sept. 4 for children ages 3-4. Children must be three years old by Sept. 1.

64th MDG closes appointment desk

The central appointment desk at the 64th Medical Group closed permanently Monday.

Call the respective clinic needed to schedule an appointment. For the primary care clinic, call 3515; pediatric clinic, 3297; OB/GYN clinic, 3593; optometry, 3338; flight medicine, 3545.

A recording at the central appointment desk recalls the clinic numbers listed above.

Stop career nightmares with seminar

The Reese Options Career Center offers "Informed Choices: How to Stop that Career Nightmare" seminar Wednesday from 4:30 to 6 p.m. in the family support flight classroom. Call 3305 for more information.

Homeowners program adds area

U.S. Army Corps of Engineers, Savannah District, announces the opening of the Homeowners Assistance Program for the Plattsburgh, N.Y., area. The program was approved for applicants who own property in the city and townships of Plattsburgh, Peru and Schuyler Falls. For more information, contact the U.S. Army Corps of Engineers, Savannah District at 912-652-5181 or 800-861-814.

College preregistration ongoing

Preregistration for South Plains College continues through Aug. 13 from 9 a.m. to 7 p.m. Monday through Thursday in bottom floor of the 64th Mission Support Squadron building, building 920, room 115. South Plains College's term runs Aug. 26 through Nov. 6.

Wayland Baptist University registration is at the Wayland Baptist Lubbock Center Aug. 19-21 from 9 a.m. to 6 p.m. Wayland senior and graduate registration is Aug. 16 at the Lubbock Center. Wayland's term is Aug. 26 through Nov. 16.

The education center is open from 7:30 a.m. to 4:15 p.m. Monday through Friday to provide education advisement and process tuition assistance forms.

Equal Opportunity 101

Q. What's the name of the novel that is considered to be the first modern novel, also written in Spanish by Miguel de Cervantes Saavedra in 1605?
(Look for the answer in next week's Roundup.)

Last week's question:

Q. Who was the first Caucasian-American female to be elected to the House of Representatives?
A. Jeanette Pickering Rankin in 1916
(Submitted by Capt. Eric Bass, 64 FTW/SA)

Submit equal opportunity questions and answers to 64 FTW/SA. The name will be published along with the information provided.



Mike Parrish

Knowledge is power

Col. Randy Gelwix, 64th Flying Training Wing commander, presented certificates of completion of the Air War College by seminar to seven participants in a brief ceremony July 25. They are from left: Lt. Col. Michael Bailey, 64th FTW environmental management; Army Reserve Lt. Col. Otto Schacht, 5th Battalion Civil Affairs Psychological Operations in Lubbock, Texas; Lt. Col. Katie Dobbs, 64th Medical Operations Squadron commander; Army Reserve Lt. Col. Bob Strange, assistant chief of staff for personnel, 807th Medical Brigade, Dallas, Texas; and Lt. Col. Debra Hughes, 64th Medical Group senior nurse.

Reese volunteers provide smiles for children



Senior Airman Tim Dempsey

Airman 1st Class Samantha Alexander, 64th Logistics Squadron, gives Max Hernandez some bowling tips Monday. Alexander is one of many Reese volunteer counselors for Camp Blue Yonder.

Thirty underprivileged boys from the Lubbock area enjoyed summer camp this week as part of Camp Blue Yonder held, in part, at Reese.

In its 22nd year, Camp Blue Yonder is a private, nonprofit summer sleep-over camp for children ages 8-11. Thirty girls participate in the camp Monday through Aug. 9.

The camp relies on the use of Reese facilities for lodging, meals and some activities. The community outreach program provides the children with experiences not normally available to them.

"During the camp, the kids interact with many excellent role models, visit places within the community that are new to them, and are encouraged to explore new environments," said Capt. Debi Carlton, camp project officer. "An opportunity like this may change the future of these children — for the better," she said.

Some of the week-long camp's activities include bowling, a movie, swimming, Putt-Putt golf, storytime at Barnes and Noble bookstore, and visits to Texas Water Rampage and the Science Spectrum.

All children participate in the camp at no cost to them, their families or sponsoring agencies. They are selected by local charity organizations through the Volunteer Center of Lubbock.

Camp volunteers are both military and civilian personnel from Reese, according to Carlton. Camp Blue Yonder is funded by donations from Reese and some Lubbock nonprofit agencies. One hundred percent of all donations are used to directly offset camp expenses.

"This camp would not have been possible without the caring people at Reese who donated their time, money and talents. A big 'Thank you' goes out to every one of them," Carlton said.

Cadets benefit from advance training program

by ROTC Cadet
Joanna van Baaren
University of Connecticut

The third and last group of cadets wrap-up their three-week Advance Training Program, also called Operation Air Force, at Reese today.

This is the smallest group of cadets visiting Reese this year, consisting of five — three from ROTC and two from the Air Force Academy. This is the first year that both the Air Force Academy and ROTC cadets are participating in the same program.

The program's objective is for cadets to get hands-on experiences in various Air Force career fields. Cadets from all over the United States shadow officers in their daily routines. The program provides greater understanding of duties and

responsibilities encountered as an Air Force second lieutenant.

During the first two weeks, the cadets toured the hospital, legal office, the Lockheed Martin Logistics Management area and security police.

"I enjoyed getting attacked by their dog and learning the inner workings of the security police squadron," said Air Force Academy cadet Cody Humphrey.

In addition to tours, the cadets shot M-9s and M-16s at the pistol range. They also experienced T-38 and T-1 simulation flights to prepare for T-38 orientation flights. "I've enjoyed the sim flights, but I'm looking forward to the actual orientation flight on the T-38 because it should be a lot more exciting," said Air Force Academy cadet Mike Garner.

The program's final week

allows each cadet to report to a chosen career field for duty. This way each cadet gets a better understanding of an AFSC of their choice. Interests ranged

from the 54th Flying Training Squadron to civil engineering and public affairs.

"I've now seen the ins and outs of specialized under-

graduate pilot training and have a better picture of life in the 'real' Air Force," said University of Wisconsin ROTC cadet Chris Rudd.



Rob Burns, 64th Civil Engineer Squadron fire department, teaches Cadet Anita Caraballo, Boston University ROTC, how to spray a fire hose.



Seatbelts: Everybody's Wearing Them



Quality: What you need to know

QAF survival kit before you leave Reese AFB

by Maj. David Specht
64th FTW quality coordinator

Col. Randy Gelwix, 64th Flying Training Wing commander, emphasized the need for all of us to keep up with the principles of Quality Air Force and be ready to hit the ground running with QAF at our next base.

Although the QAF train has had numerous destinations and a couple false starts, a standard is beginning to emerge. So you may be asking, what do I need to know to keep up with my peers? Simply said, you need to know three things.

1. Know your unit's strategic plan and functional plans.

The strategic plan is the basis for mission definition and accomplishment. A part of the quality process is identifying our customers (those who need us to do something for them so they can do their mission.) Their needs may change over time, so we need to develop a partnership with them. Once we know who our customers are and what they need, we can establish what we're supposed to be doing — our mission.

The mission statement is **what must be done**; the vision statement defines how best to do the mission. Don't panic if you learn your unit isn't doing the mission to your customers' best definition. You may have been the first to gather data about what your customers want. Now, set your unit goals to reflect those needs.

Once units define how best to accommodate customer needs (a vision statement,) it's easy to define goals to accomplish those tasks. Teams (flights, squadrons, work groups, etc.) can be assigned to accomplish these goals. This whole process of mission, vision, goal definition and assignment to teams is called **strategic planning**.

When a wing tackles strategic planning, it makes assignments to groups or squadrons for goal accomplishment and the individual units develop plans to accomplish those goals. The collection of all unit plans is brought together to make up a wing functional plan.

For instance, before the C-17 can arrive at Altus AFB and C-17 aircrew training can begin, support and operations groups have to make and complete several plans for accommodating the new aircraft and its associ-

ated training. The medical group will have to prepare to handle more people. Those plans are the functional plans necessary to accomplish the wing goal of C-17 aircrew training.

Many argue that "the regs" define our mission. Air Force Policy Directive 90-5 states, however, that everyone in the Air Force is responsible for the integration of QAF concepts (mission statement, vision statement and strategic plan.) This policy directive drives units to accomplish strategic planning and to define their mission based on customer needs.

When Air Force policy directives differ from those needs, it becomes our responsibility to get those directives changed by using our chain of command. If we're not fulfilling our customer requirements, we're really not doing the mission.

As you can see, in order for you to contribute to your new unit, you'll need to see the unit's strategic plan (vision, mission, goals) and the unit's functional plans for accomplishing the wing goals.

2. Identify your unit quality indicators.

Several wings are stuck in the muck and mire of creating "quality indicators" or metrics for seemingly no reason. They feel if they're pumping out metrics, they must be doing quality. That's hogwash. Only metrics that are of value to us

initially are the ones that reflect what our customer is saying about us — a quality indicator.

For instance, as a wing, our sortie count metric at the front gate is important to our maintenance contractors because it tells them how they are performing their key process — producing aircraft sorties. It is not, however, a quality indicator because it doesn't say how our customer likes what we're doing as a wing. We would have to call the locations where our graduates have gone to really find out how we're doing at producing pilots...and we do.

To find out what those units think about our graduates is really our wing quality indicator. So when you get to your new unit, don't waste your time creating supplier and/or process metrics until you have a solid

grasp of what your customers want (quality indicators).

When you make a quality indicator, do not use a survey. Use the phone or take a minute with your customer and simply ask them: (1) how they like your product or service, and (2) what their concerns are for the future. Once you have the collected data from several customers, present it somewhere in your squadron or in the unit strategic plan. You'll find customer concerns won't change much, but can't be fulfilled unless you know what they are. You also can't improve processes until you know which ones need improvement. *Prove what needs to be improved with a quality indicator.*

3. Find out how your unit did in the last Unit Self Assessment (USA).

The final piece of the QAF Survival Kit is to know what a USA is and how to use it to your advantage.

The USA is outlined in Air Force Instruction 90-501. Chapter four of the instruction tells, step-by-step, what to look for in USA's seven different categories. A thorough USA shows exactly how the unit is doing on strategic plan accomplishment — how well the mission is being accomplished.

That's why some commands are asking units to accomplish a USA to prepare for the QAFA. Upon arrival, the Inspector General Team verifies the results.

Remember, AFI 90-201 and its Air Education and Training Command supplement no longer require the upkeep or use of self inspection checklists. The

supplement does, however, require accomplishment of a USA every 18-24 months.

In addition, the May 1996 AFI 90-201 requires a 1,000-point rating system to be used in a QAFA, just like the USA. Ask to see the most recent copy of the USA at your new unit. You'll probably be judged against the progress you've made since the last one.

While QAF has had several stops and goes, it's going right now. At your next base you'll need to be ready to show an inspector (1) what your part is in the unit strategic and functional plans, (2) what your customers think of you, and (3) whether your plan is on track as evidenced in the USA.

QAF is simply a mandated leadership style that forces us to think about what our true mission is.

AF News

Eligibility for service medal expanded

RANDOLPH AIR FORCE BASE, Texas (AFNS) — The Department of Defense has approved the expansion of the area of eligibility for the new Armed Forces Service Medal to include operations in the entire country of Italy.

The medal, say Air Force Personnel Center officials here, may be awarded to bluesuiters who, since June 1, 1992, participate, or have participated, as members of U. S. military units in a U. S. military operation that is deemed to be a significant activity, and encounter no foreign armed opposition or imminent threat of hostile action.

The operations approved for the AFMSM by the Joint Chiefs of Staff in March included Operation Provide Promise, Joint Endeavor, Able Sentry, Deny Flight, Maritime Monitor, and Sharp Guard and were limited to within the total land area and air space of the former Republic of Yugoslavia; Aviano, Ancona, Brindisi, Italy; Hungary, and the waters and air space above that portion of the Adriatic Sea that lies north of forty degrees north latitude.

Vision 2010 means dominance in battle

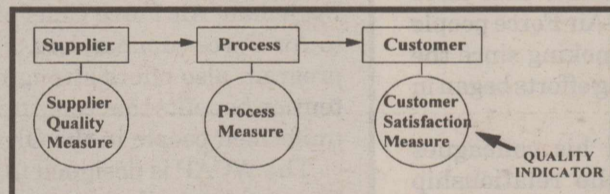
WASHINGTON (AFNS) — The way the Air Force, Army, Navy and Marine Corps prepare, fight and win on battlefields of the 21st century was set forth in Joint Vision 2010.

The warfighting vision statement was formulated by Gen. John M. Shalikashvili, chairman of the Joint Chiefs of Staff. Announcement of the plan was made at a Pentagon press briefing July 17.

The plan's main focus is Full Spectrum Dominance — achieving dominance across the range of military operations through the application of new operational concepts.

Implementation of Joint Vision 2010 will involve commanders, the services and joint organizations. Each element will participate in developing and testing these new concepts and their overall integration, Redden said. Modeling demonstrations, simulations, technology war games and joint exercises are being planned to help assess and validate these concepts, as well as assist in developing new operational procedures and organizations.

Joint Vision 2010 serves as the basis for focusing the strengths of each individual service or component to exploit the full array of available capabilities.



USAF SERVICES PRESENTS:

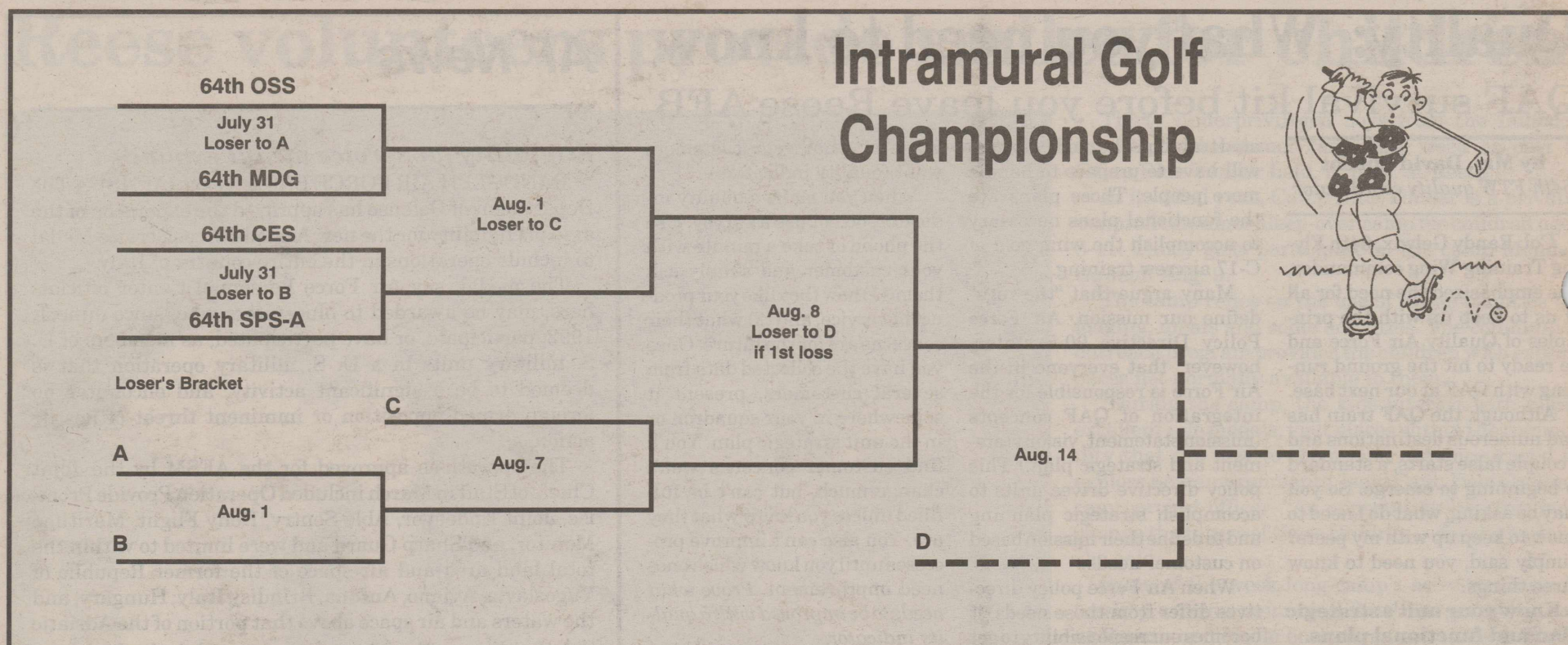
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1996

"IN CONCERT"

IT'S LIVE - IT'S FREE

Lubbock Municipal Auditorium, Aug. 9, 7:30 p.m.



Physical fitness and staying healthy

BROOKS AIR FORCE BASE, Texas — The people fighting the Air Force's war on flab believe the buzz word of the next century will be health promotion — a call to change one's lifestyle to stay healthy.

People have known for years that diet and exercise matter and that stress takes a toll. However, this information has taken awhile to really take hold in the Air Force, said officials who manage the Air Force's fitness program here at Brooks.

The goal is to increase our population's knowledge about health and fitness, and thus far, it's proven very successful in the Air Force community. Simply put, more Air Force people are going to the gym more often and taking the time out for fitness, officials said.

Still, a U.S. Surgeon General report released July 11, states that one in four Americans are couch potatoes — one in four Americans don't exercise at all. The Surgeon General said the overall health of the United States is not good simply because people don't exercise enough.

The Surgeon General has recommended a program to the president and Congress for employers to give their people time to exercise, saying the benefits of regular fitness programs are great.

But it's not only the Surgeon General and the Air Force who are touting the benefits of a healthy lifestyle. A recent report by the American Medical Association — in their Olympics and Sports Medicine theme issue — said physical fitness is an important predictor of mortality.

According to a large-scale study, AMA researchers found lower death rates among even moderately fit people compared to those with sedentary lifestyles.

"Being fit is good for you whether you have other risk factors or not," said Dr. Steven N. Blair, director of research, The Cooper Institute for Aerobic Research, Dallas, who released his research at an AMA

media briefing.

"We see this association in the healthy and the unhealthy, the fat and the lean, the smokers and the non-smokers and those with and without elevated blood pressure or cholesterol levels," Blair said.

However, Blair stressed that he does not want people to walk away with the idea that they can continue smoking as long as they exercise. "It's not all right to smoke, but if you do smoke you are better off if you exercise."

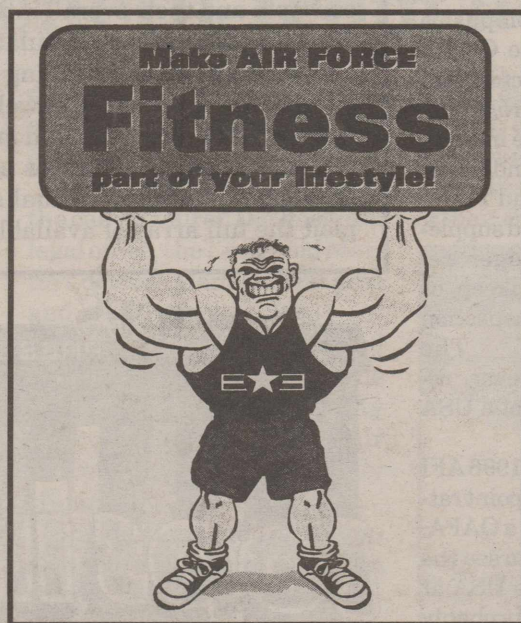
At the same time, Air Force fitness experts believe it's best just to stop smoking all together. More than 1,000 stop smoking clinics are held on bases every year. In fact, officials estimate that more than 80,000 Air Force people have quit smoking since the anti-smoking efforts began in 1986.

Blair and his colleagues measured the relationship between physical fitness and mortality by following 25,341 men and 7,080 women for an average of more than eight years to compare the relationship between fitness and risk factors that predispose people to an early death.

The participants first walked on a laboratory treadmill to determine their physical condition, giving researchers an objective measure of fitness. Blair says the approach left less room for error than simply asking people questions about physical activity, since people often respond with "here's what I plan to do someday," rather than actual activity.

The study recorded a total of 690 deaths, with 226 deaths from cardiovascular disease.

The researchers conclude: "Our study underscores the strong, graded, and independent association of fitness with CVD and all-cause mortality. We believe that physicians should counsel all of their sedentary patients to become more physically active and improve their cardiorespiratory fitness."



Olympics: a dream to do something incredible

ATLANTA — The starting point for Air Force athletes wanting to become the tops for the red, white and blue is the World Class Athlete Program. At this year's Summer Olympics, three Air Force athletes are having their dreams realized because of the break WCAP gives them.

"This new program is not only good for a small number of airmen-athletes, it's also good for the Air Force," stated Gen. Ronald Fogleman, Air Force Chief of Staff, in a letter to Air Force commanders. Fogleman said the program also offers strong recruiting and retention benefits that come from the exposure of uniformed people in the Olympic Games.

The WCAP is designed to give qualified Air Force athletes, who have already reached world class status, an avenue to attain Olympic recognition. For the Games in Atlanta, WCAP officials said 19 athletes were selected based on their current status with their respective sport.

Two athletes and one coach made the cut:

□ Maj. William Roy from Holloman Air Force Base, N.M., is a member of the U.S. Olympic skeet shooting team.

□ 1st Lt. David DeGraaf from Atlanta's Military Entrance Processing Station is a member of the U.S. Olympic team handball team.

□ Master Sgt. Richard Estrella from Peterson AFB, Colo., is on the coaching staff for the U.S. Olympic Greco-Roman wrestling team.

Each of these athletes said his chances of making the Olympics was improved dramatically by the WCAP. For example, Roy said the program gave him the support, funding and time to "fine-tune my shooting. Instead of having to moonlight in the sport I enjoy, now I have the opportunity to really participate and succeed."